



ALEJANDRO CAMBARA, M.D. PEDIATRIC HEMATOLOGY-ONCOLOGY



Board of Commissioners CEO Report

October 27, 2021



FY 2022 Strategic Plan







Quality

Key Initiatives

Improve Quality Indicators and Outcomes Standardize Processes and Data Grow Clinical Trials and Research Improve Coordination of Care

- The system has treated 11,892 admitted COVID-19 patients with a 92% discharge rate.
- The system has administered 807 monoclonal treatments as of Oct. 25.
- BHMC, BHN and BHCS earned 14 accolades from Healthgrades, including BHCS being named among the top 5% of hospitals evaluated for gynecologic surgery in 2021.
- BHN earned Commission on Accreditation of Rehabilitation Facilities (CARF) 3-year reaccreditation.
- Hosted Equality Florida training to enhance LGBTQ patient care and earn Healthcare Equality Index rating.





Service

Key Initiatives

Enhance Patient Flow
Improve Patient Experience
Expand Community Outreach and Education
Enhance Compliance and Ethics Program

- Broward Health donated \$250k of PPE and medical supplies for Haiti earthquake relief.
- Breast cancer community education includes inflatable breast exhibit, seminars and social media videos.
- Broward Health and Broward College partnered for employment program.
- Sponsorships include Making Strides Against Breast Cancer Walk, Ft Lauderdale Kidney Walk and Let's Move Pompano Fitness Day.
- BH Foundation received \$10k donation from a breast cancer awareness event at Allied Kitchen and Bath.
- BHMC hosted two mammogram events in partnership with the FL Dept of Health for underserved women.
- BHMC and BHCS hosted drive-thru pumpkin patch events.
- Kids of Love and the Lions Club dedicated a bench to Tommy Boegler, a long-time patient at SFCH.





People

Key Initiatives

Employee Engagement and Retention Professional Development Physician Engagement Expand GME Footprint

- Proclamations by cities of Coral Springs, Deerfield Beach, and Ft Lauderdale recognized Oct. 13 as Emergency Nurses Day.
- BHCS CEO Jared Smith was selected to represent CDTC in Men of Style event.
- "Stronger Together World Tour" culture fairs celebrated employee diversity.
- Debora Duro, M.D., named vice chair of the North American Society for Pediatric Gastroenterology, Hepatology and Nutrition.
- BH was nominated as Local Corporation of the Year and Jorge Hernandez, VP of Supply Chain Services and Chief
 Procurement Officer, nominated for Advocate of the Year award by the Florida State Minority Supplier Development Council.
- Linda Epstein, Jerry Del Amo and Brett Bauman were recently voted by their peers as South Florida's Top Lawyers 2021.
- Tatiana Garcia, GME manager, earned national Certification of Training Administrators in Graduate Medical Education.
- American College of Physicians selected Dr. Husman Khan as the Internist of the Year.
- BH Physician Group onboarded Alan Grosset, M.D., hematology/oncology.
- IT team recognized as a 2021 Digital Health Most Wired organization, Acute Level 7.





Broward Health System – Sep FY22

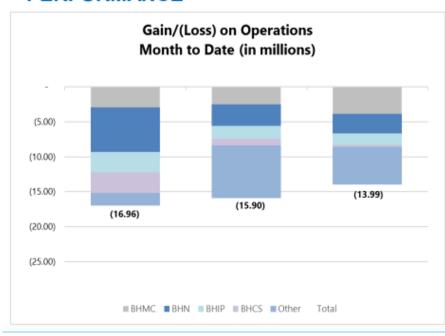
Key Indicators compared to prior year: Admissions +12.8%, ER Visits +24.2%, OP Visits +6.5%, and Total Surgeries unfavorable 4.0%, although prior year favorable, compared to budget unfavorable.

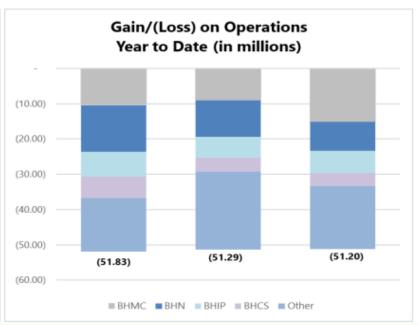
Drivers:

Strong net operating revenue as compared to prior year and budget.

Operating expenses unfavorable compared to prior year; Budget unfavorable 15.7%; RN/RT Retention Bonus \$4.1M and Hazard/CL differential \$7.5M.

PERFORMANCE









Growth

Key Initiatives

Expand Key Services to Meet Community Needs
Digital Transformation
Expand ACO Services

- New cardiovascular and interventional radiology suite at BHIP features triples the amount of patient space and is equipped to offer advanced cardiac care.
- BHCS gross revenue exceeded \$90.7 million, the second-highest month in its history.
- Cardiac outpatient services at BHMC have grown by 17 visits or 6.5% over prior month.
- BHIP completed 104 ophthalmology cases, a 13% increase over prior month.
- BHN completed 184 MAKO cases since July, with an additional 23 projected through the end of October.
- 37 da Vinci Xi robotic cases completed at BHN since acquisition in May.
- 107 hip and 20 knee cases were discharged the same day of surgery at BHN.
- Cardiac cases from BHCS PSA are increasing; a total of 66 cardiac cases in Sept. (39 diagnostic, 27 PCI).
- BHCS surgical volume exceeded budget by 2.8%.





