

At-a-Glance:

Gross Patient Revenue:	\$	5,309,562
Net Patient Revenue:	\$	3,049,469
Other Operating Revenue:	\$	250,340
Total Operating Expense:	\$	(3,065,066)
Non-Operating Revenue:	\$	168,494
Profit/(Loss):	\$	403,236

Inpatient Volume:

- Acute patient days in September were 53 compared to 14 in September; budget is 36.
- Swing patient days were 17 compared to 29 in August; budget is 36.
- Total combined patient days in September were 70, budget is 72.

Outpatient Volume:

- Outpatient visits were 4,127, which is 580 over our budget of 3,547.
- Rural Health Clinic visits were 1,679, which is 211 over our budget of 1,468.
- Specialty Clinic visits were 376, which is 24 over our budget of 352.
- Emergency room visits were 457, which was 164 over our budget of 293.

Departmental/Ancillary Service Stats:

- Ambulance Calls, Public Health Visits, Laboratory Procedures, Physical Therapy Procedures, Speech Therapy Procedures, CT Scans, DEXA Scans, Mammograms, PET Scans, Ultrasound, Respiratory Therapy, EKG, Sleep Studies, and Epidurals met or exceeded budget for the month.

Financial:

- Deductions from revenue for September were \$2,260,094 compared to \$2,160,035 in August. Deductions from revenue as a percentage of Gross patient revenue went from 45.34% in August to 42.57% in September. Budgeted year-to-date Deductions from revenue are 43.64% of Gross patient revenue, compared to actual year-to-date of 44.00%.
- Total Operating Expenses in September were \$3,065,066 compared to \$3,108,659 in August.
- Year-to-date net profit/(loss) is \$418,424; budget is \$282,855.

Statement of Net Position
September 1, 2021 and September 30, 2021

	<u>Current Month</u>	<u>Prior Month</u>	<u>Change</u>	<u>Prior Year</u>	<u>Change</u>		<u>Current Month</u>	<u>Prior Month</u>	<u>Change</u>	<u>Prior Year</u>	<u>Change</u>
	<u>September</u>	<u>August</u>	<u>Prior</u>	<u>September</u>	<u>Prior</u>		<u>September</u>	<u>August</u>	<u>Prior</u>	<u>September</u>	<u>Prior</u>
	<u>2021</u>	<u>2021</u>	<u>Month</u>	<u>2020</u>	<u>Year</u>		<u>2021</u>	<u>2021</u>	<u>Month</u>	<u>2020</u>	<u>Year</u>
Assets						Liabilities and Net Position					
Cash	\$ 10,474,082	\$ 9,640,092	\$ 833,990	\$ 9,423,536	\$ 1,050,547	Current Liabilities					
Investments - Operating	8,031,419	8,359,859	(328,441)	8,942,394	(910,975)	Current portion of long-term debt	\$ 1,109,910	\$ 1,109,910	\$ -	\$ 1,199,304	\$ (89,394)
Total Cash and Cash equivalents	\$ 18,505,501	\$ 17,999,951	\$ 505,550	\$ 18,365,929	\$ 139,572	Accounts Pay & Acc'd Liabilities	750,117	697,162	52,955	1,133,344	\$ (383,227)
Accounts Receivable	\$ 8,754,593	\$ 8,540,650	\$ 213,943	\$ 9,213,432	\$ (458,839)	Accrued Salaries & Benefits	1,784,922	1,585,140	199,782	1,534,662	\$ 250,260
LESS: Allow for Contractual Adj	(3,391,000)	(3,315,000)	(76,000)	(3,486,000)	95,000	Accrued Interest	8,818	62,510	(53,692)	10,418	\$ (1,600)
LESS: Allow for Doubtful Accts	(367,000)	(327,000)	(40,000)	(355,000)	(12,000)	Est Third-party payer settlement	-	-	-	-	\$ -
Net Accounts Receivable	\$ 4,996,593	\$ 4,898,650	\$ 97,943	\$ 5,372,432	\$ (375,839)	Other	259,990	273,467	(13,477)	243,117	\$ 16,873
Other Receivables	\$ 2,111,475	\$ 2,190,710	\$ (79,234)	\$ 2,207,643	\$ (96,167)	Total Current Liabilities	\$ 3,913,757	\$ 3,728,188	\$ 185,569	\$ 4,120,845	\$ (207,089)
Inventories	764,984	760,350	4,634	736,740	28,244	Long Term Liabilities					
Prepaid Expenses	485,531	431,251	54,281	493,862	(8,331)	Long Term Debt less Current	3,654,618	4,624,287	(969,669)	6,579,007	\$ (2,924,389)
Other Current Assets	-	-	-	-	-	Net Pension Liability	8,925,219	8,890,976	34,243	7,279,799	\$ 1,645,420
Est Third-party payer settlement	(4,651,197)	(4,841,055)	189,858	(4,981,218)	330,021	Other	-	-	-	-	\$ -
Total Current Assets	\$ 22,212,888	\$ 21,439,856	\$ 773,031	\$ 22,195,388	\$ 17,499	Total Long Term Liabilities	12,579,837	13,515,263	(935,426)	13,858,806	\$ (1,278,969)
Investment limited as to use:						Total Liabilities	\$ 16,493,594	\$ 17,243,451	\$ (749,858)	\$ 17,979,651	\$ (1,486,058)
Board Designated	\$ 11,068	\$ 20,771	\$ (9,702)	\$ 13,918	\$ (2,849)	Deferred Inflows of Resources					
Debt Service	850,460	1,777,943	\$ (927,483)	832,372	18,088	Unavailable Property Tax Revenue	1,627,090	1,627,090	-	1,588,344	\$ 38,746
Donor Restricted	50,185	49,330	\$ 855	51,622	(1,436)	Pension Related Deferred Inflows	211,949	211,949	-	1,144,657	(932,708)
Long Term Investments	\$ 911,714	\$ 1,848,043	\$ (936,330)	\$ 897,911	13,803	HHS Stimulus Grant - Deferred Inflows	100,000	100,000	-	2,216,268	(2,116,268)
Plant, Property & Equipment	\$ 36,489,662	\$ 36,468,053	\$ 21,609	\$ 34,884,112	\$ 1,605,549	OPEB Related Deferred Inflows	235,865	235,865	-	202,527	33,338
Less Accum Depreciation/Amort	(28,641,549)	(28,436,617)	(204,932)	(26,204,457)	(2,437,092)	Total Deferred Inflows of Resources	\$ 2,174,904	\$ 2,174,904	\$ -	\$ 5,151,796	\$ (2,976,892)
Net Plant Property & Equipment	\$ 7,848,113	\$ 8,031,436	\$ (183,323)	\$ 8,679,656	\$ (831,543)	Net Position					
Deferred Financing Costs	\$ -	\$ -	\$ -	\$ -	\$ -	Unrestricted Net Assets	\$ 8,568,659	\$ 7,834,948	\$ 733,711	\$ 5,530,398	\$ 3,038,261
Other Long Term Assets	-	-	-	-	-	Unrestricted Net Assets GASB68	5,570,496	4,974,344	596,152	4,974,344	596,152
Total Assets	\$ 30,972,714	\$ 31,319,336	\$ (346,622)	\$ 31,772,955	\$ (800,241)	Restricted Net Assets	895,645	1,822,273	(926,627)	877,458	\$ 18,188
Deferred Outflows of Resources						Total Net Position	\$ 15,034,801	\$ 14,631,564	\$ 403,236	\$ 11,382,200	\$ 3,652,601
Pension/OPEB Related Deferred Outflows	\$ 2,730,584	\$ 2,730,584	\$ -	\$ 2,740,692	\$ (10,108)	Total Liab, Deferred Inflows & Net Position	\$ 33,703,298	\$ 34,049,920	\$ (346,621)	\$ 34,513,647	\$ (810,349)
Total Assets & Deferred Outflows of Resources	\$ 33,703,298	\$ 34,049,920	\$ (346,622)	\$ 34,513,647	\$ (810,349)						

Statement of Revenue, Expenses and Net Position
For the Month and YTD Ending September 30, 2021

Month Ending							Year to Date Ending							
Current Yr	Budget	Actual +/-	Actual +/-	Prior Yr	Actual +/-	Actual +/-	Current YTD	Budget YTD	Actual +/-	Actual +/-	Prior YTD	Actual +/-	Actual +/-	
Month	Month	Budget \$	Budget %	Month	Prior Year \$	Prior Year %	Month	Month	Budget \$	Budget %	Month	Prior Year \$	Prior Year %	
\$ 379,426	\$ 283,950	\$ 95,476	33.62%	\$ 245,379	\$ 134,047	54.63%	Inpatient Revenue	\$ 580,389	\$ 870,780	\$ (290,391)	-33.35%	\$ 946,551	\$ (366,161)	-38.68%
4,317,329	3,713,160	604,169	16.27%	3,549,914	767,414	21.62%	Outpatient Revenue	12,046,569	11,387,024	659,545	5.79%	\$ 10,278,936	1,767,633	17.20%
607,288	526,020	81,268	15.45%	450,690	156,598	34.75%	Clinic Revenue	1,663,616	1,613,128	50,488	3.13%	\$ 1,303,797	359,819	27.60%
5,520	5,550	(30)	-0.54%	4,787	733	15.32%	Other Revenue	15,774	17,020	(1,246)	-7.32%	\$ 16,034	(261)	-1.63%
\$ 5,309,562	\$ 4,528,680	\$ 780,882	17.24%	\$ 4,250,770	\$ 1,058,793	24.91%	Total Gross Revenue	\$ 14,306,347	\$ 13,887,952	418,395	3.01%	\$ 12,545,318	1,761,030	14.04%
2,131,163	1,879,784	251,379	13.37%	1,760,930	370,233	21.02%	Contractual Adjustments	5,908,989	5,639,352	269,637	4.78%	\$ 5,187,521	721,468	13.91%
72,139	69,705	2,434	3.49%	107,542	(35,403)	-32.92%	Admin Adjustments	233,686	209,115	24,571	11.75%	\$ 214,777	18,910	8.80%
(129)	2,312	(2,441)	-105.56%	4,944	(5,072)	-102.60%	Charity Care	10,410	6,936	3,474	50.09%	\$ 11,688	(1,278)	-10.93%
56,920	68,513	(11,593)	-16.92%	36,466	20,454	56.09%	Bad Debt	141,586	205,539	(63,953)	-31.12%	\$ 30,186	111,400	369.05%
\$ 2,260,094	\$ 2,020,314	\$ 239,780	11.87%	\$ 1,909,882	\$ 350,211	18.34%	Deductions From Revenue	\$ 6,294,671	\$ 6,060,942	\$ 233,729	3.86%	\$ 5,444,171	\$ 850,499	15.62%
42.57%							Net Patient Revenue	\$ 8,011,677	\$ 7,827,010	\$ 184,667	2.36%	\$ 7,101,146	\$ 910,530	12.82%
57.43%	55.39%	2.05%		55.07%	2.36%		Net Revenue %	56.00%	56.36%	-0.36%		56.60%	-0.60%	
32,932	28,378	4,554	16.05%	33,665	(733)	-2.18%	Other Operating Revenue	100,075	85,134	14,941	17.55%	\$ 102,668	(2,593)	-2.53%
217,408	276,000	(58,592)	-21.23%	267,058	(49,650)	-18.59%	340B Program Revenue	812,357	846,400	(34,043)	-4.02%	\$ 865,059	(52,702)	-6.09%
\$ 3,299,809	\$ 2,812,744	\$ 487,065	17.32%	\$ 2,641,610	\$ 658,199	24.92%	Total Operating Revenue	\$ 8,924,108	\$ 8,758,544	\$ 165,564	1.89%	\$ 8,068,873	\$ 855,235	10.60%
1,079,188	1,041,870	37,318	3.58%	894,940	184,248	20.59%	Salaries and Wages	2,994,403	3,195,068	(200,665)	-6.28%	\$ 2,728,968	265,435	9.73%
323,831	326,550	(2,719)	-0.83%	264,695	59,137	22.34%	Benefits	906,031	990,960	(84,929)	-8.57%	\$ 885,160	20,871	2.36%
311,894	284,588	27,306	9.60%	283,668	28,226	9.95%	Contract Labor/Services	908,843	853,764	55,079	6.45%	\$ 836,087	72,756	8.70%
\$ 1,714,913	\$ 1,653,008	61,905	3.75%	\$ 1,443,303	271,611	18.82%	Total Labor Costs	\$ 4,809,278	5,039,792	(230,514)	-4.57%	\$ 4,450,216	359,063	8.07%
235,273	250,381	(15,108)	-6.03%	264,419	(29,147)	-11.02%	Fees - Other Services	734,090	751,143	(17,053)	-2.27%	\$ 762,943	(28,854)	-3.78%
578,913	521,264	57,649	11.06%	545,359	33,554	6.15%	Supplies	1,612,386	1,563,792	48,594	3.11%	\$ 1,414,026	198,360	14.03%
60,345	51,531	8,813	17.10%	44,617	15,727	35.25%	Facility Costs	144,566	154,593	(10,027)	-6.49%	\$ 145,303	(737)	-0.51%
32,424	36,666	(4,242)	-11.57%	23,968	8,456	35.28%	Repairs / Maintenance	95,779	109,998	(14,219)	-12.93%	\$ 69,170	26,609	38.47%
4,808	5,669	(861)	-15.18%	4,915	(107)	-2.17%	Lease / Rent	14,052	17,007	(2,955)	-17.37%	\$ 14,914	(862)	-5.78%
12,159	12,253	(94)	-0.77%	13,609	(1,451)	-10.66%	Insurance	36,476	36,759	(283)	-0.77%	\$ 40,828	(4,352)	-10.66%
9,285	10,005	(720)	-7.19%	10,790	(1,504)	-13.94%	Interest	31,288	30,015	1,273	4.24%	\$ 34,965	(3,676)	-10.51%
208,493	210,920	(2,427)	-1.15%	192,913	15,579	8.08%	Depreciation / Amortization	639,236	632,760	6,476	1.02%	\$ 597,197	42,039	7.04%
30,742	44,827	(14,085)	-31.42%	20,658	10,084	48.81%	Other Expense	119,021	134,481	(15,460)	-11.50%	\$ 60,288	60,734	104.20%
177,712	156,586	21,126	13.49%	126,750	50,961	40.21%	340B Retail Program Costs	729,207	469,758	259,449	55.23%	\$ 454,906	274,301	60.30%
\$ 3,065,066	\$ 2,953,110	\$ 111,956	3.79%	\$ 2,691,302	\$ 373,764	13.89%	Total Operating Expenses	\$ 8,965,380	\$ 8,940,098	\$ 25,282	0.28%	\$ 8,042,756	\$ 922,624	11.47%
\$ 234,743	\$ (140,366)	\$ 375,109	-267.24%	\$ (49,692)	\$ 284,435	-572.39%	Operating Income/(Loss) \$	\$ (41,271)	\$ (181,554)	\$ 140,283	-77.27%	\$ 26,117	\$ (67,389)	-258.02%
7.11%	-4.99%	12.10%		-1.88%	8.99%		Operating Income/(Loss) %	-0.46%	-2.07%	1.61%		0.32%	-0.79%	
\$ 452,521	\$ 80,559	\$ 371,962	461.73%	\$ 154,011	\$ 298,510	193.82%	Operating EBIDA \$	\$ 629,253	\$ 481,221	\$ 148,032	30.76%	\$ 658,279	\$ (29,027)	-4.41%
13.71%	2.86%	10.85%		5.83%	7.88%		Operating EBIDA %	7.05%	5.49%	1.56%		8.16%	-1.11%	
\$ 9,493	\$ 10,086	(593)	-5.88%	\$ 12,726	(3,234)	-25.41%	Investment Income	\$ 22,213	\$ 30,258	(8,045)	-26.59%	\$ 30,336	(8,123.19)	-26.78%
135,591	136,215	(624)	-0.46%	132,362	3,229	2.44%	Tax Levy Revenue	406,773	408,645	(1,872)	-0.46%	\$ 397,086	9,687	2.44%
23,410	8,502	14,908	175.35%	31,040	(7,629)	-24.58%	Contributions	30,710	25,506	5,204	20.40%	\$ 55,136	(24,426)	-44.30%
-	-	-	-	-	-	#DIV/0!	Other	-	-	-	-	-	-	#DIV/0!
\$ 168,494	\$ 154,803	\$ 13,691	8.84%	\$ 176,128	\$ (7,634)	-4.33%	Total Non-operating Revenue	\$ 459,696	\$ 464,409	\$ (4,713)	-1.01%	\$ 482,558	\$ (22,863)	-4.74%
\$ 403,236	\$ 14,437	\$ 388,799	2693.08%	\$ 126,436	\$ 276,800	218.93%	Excess of Rev over Exp	\$ 418,424	\$ 282,855	\$ 135,569	47.93%	\$ 508,675	\$ (90,251.38)	-17.74%
11.63%	0.49%	11.14%		4.49%	7.14%		Total Margin %	4.46%	3.07%	1.39%		5.95%	-1.49%	
\$ 621,014	\$ 235,362	\$ 385,652	163.85%	\$ 330,139	\$ 290,875	88.11%	EBIDA \$	\$ 1,088,948	\$ 945,630	\$ 143,318	15.16%	\$ 1,140,837	\$ (51,889)	-4.55%
17.91%	7.93%	9.97%		11.72%	6.19%		EBIDA %	11.60%	10.25%	1.35%		13.34%	-1.74%	
-	-	-	-	-	-	-	Unrealized/Loss on Investments	-	-	-	-	-	-	-
-	-	-	-	-	-	-	Other-Equity Transfers	-	-	-	-	-	-	-
\$ 403,236	\$ 14,437	\$ 388,799	2693.08%	\$ 126,436	\$ 276,800	218.93%	Inc(Dec) in Unrestricted Net Assets	\$ 418,424	\$ 282,855	\$ 135,569	47.93%	\$ 508,675	\$ (90,251)	-17.74%

	2020				2021								
	September	October	November	December	January	February	March	April	May	June	July	August	September
Inpatient Revenue	245,379	237,003	590,748	398,245	185,718	301,659	257,709	99,101	232,966	(110,981)	64,765	136,198	379,426
Outpatient Revenue	3,549,914	3,841,486	3,642,159	3,483,894	3,247,433	3,240,681	4,233,483	3,949,549	3,959,665	4,272,534	3,706,878	4,022,362	4,317,329
Clinic Revenue	450,690	433,747	393,925	445,215	446,973	463,227	572,184	493,229	482,062	948,827	456,176	600,152	607,288
Other Revenue	4,787	5,179	4,687	5,195	4,838	4,636	5,412	4,715	4,304	5,036	5,083	5,171	5,520
Total Gross Revenue	4,250,770	4,517,415	4,631,520	4,332,549	3,884,961	4,010,203	5,068,787	4,546,594	4,678,997	5,115,415	4,232,901	4,763,884	5,309,562
Contractual Adjustments	1,760,930	1,830,394	1,896,698	1,727,811	1,560,971	1,683,055	2,096,142	1,926,610	1,824,204	2,000,705	1,779,922	1,997,904	2,131,163
Admin Adjustments	107,542	61,780	97,347	96,524	206,619	107,066	243,932	236,835	486,985	785,788	76,149	85,398	72,139
Charity Care	4,944	506	215	1,597	912	-	9,229	4,108	3,784	2,816	6,254	4,285	(129)
Bad Debt	36,466	45,012	48,586	38,776	49,727	42,808	28,732	44,968	(65,179)	34,171	12,218	72,447	56,920
Total Deductions	1,909,882	1,937,692	2,042,845	1,864,708	1,818,229	1,832,930	2,378,035	2,212,520	2,249,793	2,823,480	1,874,543	2,160,035	2,260,094
Net Patient Revenue	2,340,887	2,579,723	2,588,675	2,467,841	2,066,732	2,177,273	2,690,752	2,334,073	2,429,203	2,291,935	2,358,358	2,603,849	3,049,469
Other Operating Revenue	33,665	42,114	32,585	49,674	102,287	28,271	32,341	27,838	66,599	12,291	31,091	36,052	32,932
340B Program Revenue	267,058	281,435	282,174	266,735	299,948	266,120	255,240	278,813	336,054	62,208	237,473	357,476	217,408
Total Operating Revenue	2,641,610	2,903,272	2,903,433	2,784,249	2,468,966	2,471,664	2,978,333	2,640,724	2,831,857	2,366,434	2,626,923	2,997,376	3,299,809
Salaries and Wages	894,940	1,004,701	907,258	922,226	968,641	886,330	947,940	1,005,075	992,375	1,351,519	943,407	971,809	1,079,188
Benefits	264,695	345,109	303,153	327,117	362,858	360,090	342,812	382,650	379,148	667,597	279,983	302,217	323,831
Contract Labor/Services	283,668	282,752	258,319	356,459	302,118	261,735	383,524	326,519	298,282	309,324	282,337	314,612	311,894
Total Labor Costs	1,443,303	1,632,562	1,468,730	1,605,803	1,633,617	1,508,155	1,674,277	1,714,244	1,669,805	2,328,441	1,505,727	1,588,638	1,714,913
Fees - Other Services	264,419	279,890	252,188	237,052	212,951	194,772	250,804	243,120	268,778	266,266	231,939	266,878	235,273
Supplies	545,359	552,102	502,162	661,425	463,266	517,804	614,638	521,127	445,944	561,918	487,774	545,699	578,913
Facility Costs	44,617	47,313	38,256	36,259	54,278	41,261	42,566	42,125	45,222	46,162	9,495	74,726	60,345
Repairs / Maintenance	23,968	19,544	22,440	23,330	33,806	28,264	40,356	36,707	31,115	30,546	29,081	34,274	32,424
Lease / Rent	4,915	5,388	5,368	5,093	4,906	4,906	5,093	1,778	4,622	4,622	4,622	4,622	4,808
Insurance	13,609	13,609	13,609	13,609	13,609	13,609	14,975	14,877	14,877	1,522	12,158	12,159	12,159
Interest	10,790	10,608	10,860	11,716	13,583	13,499	10,644	10,596	10,583	13,441	11,037	10,966	9,285
Depreciation / Amortization	192,913	199,522	193,930	200,284	229,891	186,541	208,237	200,950	222,361	209,256	215,431	215,313	208,493
Other Expense	20,658	29,933	33,164	19,901	18,871	36,965	25,361	26,204	19,214	33,147	37,440	50,839	30,742
340B Retail Program Costs	126,750	175,835	167,884	140,889	232,042	150,636	186,936	203,155	234,841	121,041	246,950	304,546	177,712
Total Operating Expenses	2,691,302	2,966,309	2,708,592	2,955,361	2,910,820	2,696,412	3,073,887	3,014,884	2,967,361	3,616,361	2,791,655	3,108,659	3,065,066
Operating Income/(Loss)	(49,692)	(63,037)	194,841	(171,112)	(441,853)	(224,748)	(95,553)	(374,160)	(135,504)	(1,249,927)	(164,731)	(111,283)	234,743
Operating Margin %	-1.9%	-1.9%	6.7%	-6.1%	-17.9%	-9.1%	-3.2%	-14.2%	-4.8%	-52.8%	-6.3%	-3.7%	7.1%
Non-Operating Revenue	176,128	161,238	210,520	190,469	522,575	159,003	181,787	279,837	166,153	3,923,307	149,313	141,889	168,494
Total Margin/(Loss)	126,436	98,201	405,362	19,357	80,721	(65,745)	86,233	(94,323)	30,649	2,673,379	(15,419)	30,607	403,236
Total Margin %	4.5%	4.5%	13.0%	0.7%	2.7%	-2.5%	2.7%	-3.2%	1.0%	42.5%	-0.6%	1.0%	11.6%

CASH FLOW STATEMENT

September 2021

Cash Beginning Balance September 1, 2021		17,999,951.35
Net Income (loss)	403,236.33	
Depreciation/Amortization	208,492.65	
Gain/Loss on Disposal of Asset	<u>-</u>	
		611,728.98
 <u>Change in Assets</u>		
Increase in Net Patient A/R	(287,801.14)	
Decrease in Other receivables	79,234.39	
Increase in Inventory	(4,634.17)	
Increase in Prepaid Expenses	(54,280.72)	
Decrease in Memorial / Scholarship Funds	285.05	
Decrease in Self Funded Insurance Fund	9,417.32	
Increase in Property, Plant & Equip	(21,609.06)	
Decrease in Debt Service Funds	927,482.56	
No Change in Deferred Outflows of Resources - Pension	-	
No Change in Deferred Outflows of Resources - OPEB	-	
Increase in Other Restricted Funds	(855.42)	
Net Change in Assets		647,238.81
 <u>Change in Liabilities</u>		
No Change in Current LTD	-	
Increase in Accounts Payable	52,954.96	
Increase in Accrued Payroll	260,827.61	
Decrease in Accrued PTO	(4,088.01)	
Decrease in Accrued P/R Taxes & Benefits	(70,434.23)	
Decrease in Other Current Liabilities	(53,691.67)	
No Change in Unavailable Property Tax Revenue	-	
No Change in Deferred Inflows of Resources - Pension	-	
No Change in Deferred Inflows - HHS Stimulus Grant	-	
No Change in OPEB Related Deferred Inflows	-	
Decrease in Long Term Debt	<u>(938,986.78)</u>	
Net Change in Liabilities		<u>(753,418.12)</u>
 Net effect to cash		 <u>505,549.67</u>
 Cash Ending Balance September 30, 2021		 <u><u>18,505,501.02</u></u>

**DAVIS COUNTY HOSPITAL
CASH FLOW SUMMARY - TREND
SEPTEMBER 2021**

<u>General Fund</u>	<u>September 2021</u>	<u>August 2021</u>	<u>July 2021</u>
Beginning Cash Balance	\$9,640,092.01	\$9,952,252.54	\$10,690,752.22
Monthly Cash Receipts	\$3,521,064.02	\$2,328,821.03	\$2,418,117.91
Monthly Cash Disbursements	\$2,687,073.60	\$2,640,981.56	\$3,156,617.59
Sub-total	\$10,474,082.43	\$9,640,092.01	\$9,952,252.54
 5-Star Money Market Account	 \$7,518,845.51	 \$7,847,286.26	 \$7,843,289.40
 Certificates of Deposit			
Due 01-27-23 0.60% 24 mo	\$183,723.66	\$183,723.66	\$183,723.66
Due 01-27-23 0.60% 24 mo	\$183,772.27	\$183,772.27	\$183,772.27
Due 05-28-21 2.50% 24 mo	\$145,077.15	\$145,077.15	\$144,858.08
 Total Certificates of Deposit	 \$512,573.08	 \$512,573.08	 \$512,354.01
 Total General Fund Cash and Cash Equivalents	 \$18,505,501.02	 \$17,999,951.35	 \$18,307,895.95
 <u>Restricted Funds</u>			
Total Restricted Funds	\$0.00	\$0.00	\$0.00
 <u>Board Designated - Capital Investment</u>			
5-Star Money Market Account	\$0.00	\$0.00	\$0.00
 Total Board Designated Cash and Cash Equivalents	\$0.00	\$0.00	\$0.00
 Total Hospital Cash and Cash Equivalents	 \$18,505,501.02	 \$17,999,951.35	 \$18,307,895.95

<u>Date</u>	<u>Department</u>	<u>Item Description</u>	<u>Amount</u>	<u>Asset Type</u>
07/08/21	Acute	Pediatric Stretcher Crib	5,216.96	MME
08/16/21	Acute	Accuvein Vein Finder	12,000.00	MME
09/29/21	EVS	Floor Burnisher	<u>21,609.06</u>	MME
Total FY 2022 Capital Additions			<u><u>38,826.02</u></u>	

MHN - Central Iowa - Davis County Hospital

Key Ratios

Monthly and Year to Date Through September 30, 2021

PY End	MHN Target	Hosp Target		CY MO	PY MO	YTD	Ratio Description	Current Year (YTD)			
								Qtr 1	Qtr 2	Qtr 3	Qtr 4
233	60	90		194	227	204	Days Cash on Hand-Operating	204			
255	170	120		204	238	215	Days Cash on Hand-Total	215			
70	45	42		56	68	56	Days In Patient AR - Gross	55			
78	45	42		57	70	57	Days In Patient AR - Net	60			
-6.5%	1.0%	-3.1%		7.1%	-1.9%	-0.5%	Operating Margin	-0.5%			
2.4%	7.0%	4.6%		13.7%	5.8%	7.1%	Operating EBIDA	7.1%			
4.4%	3.0%	2.2%		11.6%	4.5%	4.5%	Total Margin	4.5%			
12.4%	10.0%	9.5%		17.9%	11.7%	11.6%	Total EBIDA	11.6%			
42.1%	NA	42.5%		40.1%	41.4%	41.3%	Contractual Adj as a % of Gross Chgs	41.3%			
1.8%	2.75%	1.6%		1.1%	1.0%	1.1%	Uncomp Care as % of Gross Charges	1.1%			
61.9%	60.0%	60.0%		52.0%	54.6%	53.9%	Labor Compensation Ratio	53.9%			
1.40%	2.0%	2.00%		1.7%	1.4%	1.6%	Overtime %	1.6%			
6.2	5.3	5.1		5.4	5.1	4.8	FTE's per Adjusted Patient Day	4.8			
\$ 2,946	\$ 1,610	\$ 2,600		\$ 2,929	\$ 1,958	\$ 2,422	Total Cost/Adj Patient Day	\$ 2,422			
\$ 462	\$ 170	\$ 490		\$ 591	\$ 420	\$ 477	Supply Exp Per Adj Patient Day	\$ 477			
36.2%	40.0%	40.0%		34.6%	39.9%	39.4%	Non-Salary Expense Ratio	39.4%			
40.4%	28.0%	40.0%		19.6%	37.1%	19.6%	Long Term Debt to Capitalization	19.6%			
2.18	2.5	2.00		2.48	2.01	2.26	Debt Service Coverage	3.51			
10.6	10	14		11.3	11.2	11.5	Average Age of Plant	11.5			
Prior Yr	MHN Target	Hosp Target		CY MO	PY MO	YTD	Payor Mix	Qtr 1	Qtr 2	YTD	Qtr 4
44.4%	N/A	N/A		42.0%	40.7%	40.9%	Medicare	40.9%			
14.0%	N/A	N/A		13.8%	14.0%	15.5%	Medicaid	15.5%			
19.8%	N/A	N/A		19.7%	18.1%	18.4%	Wellmark	18.4%			
10.9%	N/A	N/A		7.3%	8.8%	8.2%	Commercial	8.2%			
8.9%	N/A	N/A		15.8%	14.9%	15.3%	M-Care Advantage	15.3%			
2.0%	N/A	N/A		1.5%	3.5%	1.7%	Private Pay	1.7%			
100.0%	N/A	N/A		100.0%	100.0%	100.0%	Total	100.0%	0.0%	0.0%	0.0%

Green = Met Target
Red = Missed Target

MHN Target - color coded based upon if Affiliate YTD met MHN target.
Affiliate Performance - CY MO, PY MO, YTD, Qtr 1, Qtr 2, Qtr 3 & Qtr 4 color coded based upon if Affiliate met Hospital Target.

DAVIS COUNTY HOSPITAL DASHBOARD
Indicator Definitions, Analysis, Actions and Graphs
September 2021

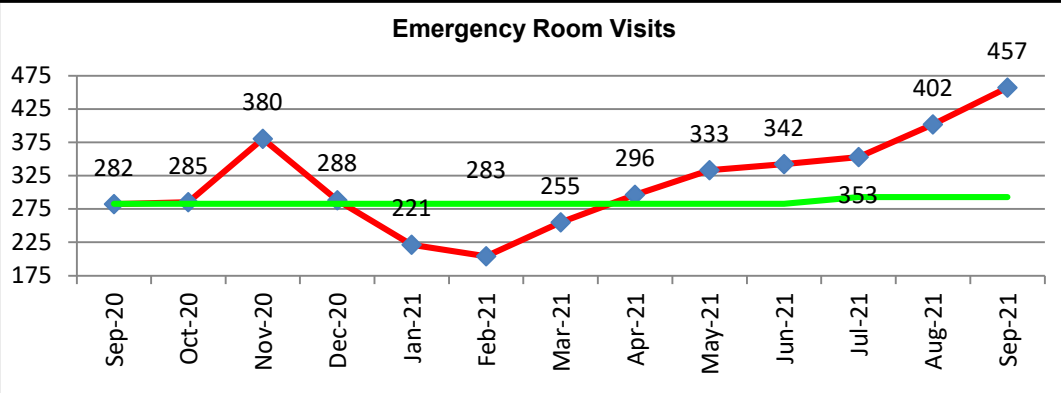
Growth	Trending																																										
<p><u>Average Daily Census</u> Description: Average daily census for acute & swing bed</p> <p>Calculation: Patient Days/Days in Month</p> <p>Target: Acute 1.16 Swing 1.16</p>	<p align="center">Average Daily Census</p> <table border="1"> <caption>Average Daily Census Data</caption> <thead> <tr> <th>Month</th> <th>Acute</th> <th>Swing</th> </tr> </thead> <tbody> <tr><td>Sep-20</td><td>1.1</td><td>1.2</td></tr> <tr><td>Oct-20</td><td>0.9</td><td>1.8</td></tr> <tr><td>Nov-20</td><td>2.8</td><td>0.7</td></tr> <tr><td>Dec-20</td><td>1.6</td><td>1.1</td></tr> <tr><td>Jan-21</td><td>1.1</td><td>0.5</td></tr> <tr><td>Feb-21</td><td>1.0</td><td>1.1</td></tr> <tr><td>Mar-21</td><td>1.0</td><td>0.3</td></tr> <tr><td>Apr-21</td><td>0.4</td><td>0.4</td></tr> <tr><td>May-21</td><td>1.5</td><td>1.1</td></tr> <tr><td>Jun-21</td><td>0.9</td><td>0.6</td></tr> <tr><td>Jul-21</td><td>0.3</td><td>0.4</td></tr> <tr><td>Aug-21</td><td>0.4</td><td>0.9</td></tr> <tr><td>Sep-21</td><td>1.8</td><td>0.6</td></tr> </tbody> </table>	Month	Acute	Swing	Sep-20	1.1	1.2	Oct-20	0.9	1.8	Nov-20	2.8	0.7	Dec-20	1.6	1.1	Jan-21	1.1	0.5	Feb-21	1.0	1.1	Mar-21	1.0	0.3	Apr-21	0.4	0.4	May-21	1.5	1.1	Jun-21	0.9	0.6	Jul-21	0.3	0.4	Aug-21	0.4	0.9	Sep-21	1.8	0.6
Month	Acute	Swing																																									
Sep-20	1.1	1.2																																									
Oct-20	0.9	1.8																																									
Nov-20	2.8	0.7																																									
Dec-20	1.6	1.1																																									
Jan-21	1.1	0.5																																									
Feb-21	1.0	1.1																																									
Mar-21	1.0	0.3																																									
Apr-21	0.4	0.4																																									
May-21	1.5	1.1																																									
Jun-21	0.9	0.6																																									
Jul-21	0.3	0.4																																									
Aug-21	0.4	0.9																																									
Sep-21	1.8	0.6																																									
<p><u>Acute Average Length of Stay</u> Description: Acute average length of stay in hours for the month</p> <p>Calculation: Patient Days/Discharges</p> <p>Target: 72 hours</p>	<p align="center">Acute Average Length of Stay (Hours)</p> <table border="1"> <caption>Acute Average Length of Stay (Hours) Data</caption> <thead> <tr> <th>Month</th> <th>Hours</th> </tr> </thead> <tbody> <tr><td>Sep-20</td><td>65</td></tr> <tr><td>Oct-20</td><td>52</td></tr> <tr><td>Nov-20</td><td>63</td></tr> <tr><td>Dec-20</td><td>68</td></tr> <tr><td>Jan-21</td><td>80</td></tr> <tr><td>Feb-21</td><td>58</td></tr> <tr><td>Mar-21</td><td>45</td></tr> <tr><td>Apr-21</td><td>60</td></tr> <tr><td>May-21</td><td>62</td></tr> <tr><td>Jun-21</td><td>55</td></tr> <tr><td>Jul-21</td><td>60</td></tr> <tr><td>Aug-21</td><td>68</td></tr> <tr><td>Sep-21</td><td>66.9</td></tr> </tbody> </table>	Month	Hours	Sep-20	65	Oct-20	52	Nov-20	63	Dec-20	68	Jan-21	80	Feb-21	58	Mar-21	45	Apr-21	60	May-21	62	Jun-21	55	Jul-21	60	Aug-21	68	Sep-21	66.9														
Month	Hours																																										
Sep-20	65																																										
Oct-20	52																																										
Nov-20	63																																										
Dec-20	68																																										
Jan-21	80																																										
Feb-21	58																																										
Mar-21	45																																										
Apr-21	60																																										
May-21	62																																										
Jun-21	55																																										
Jul-21	60																																										
Aug-21	68																																										
Sep-21	66.9																																										
<p><u>Outpatient Visits</u> Description: Outpatient visits for the month</p> <p>Target: 3,547</p>	<p align="center">Outpatient Visits</p> <table border="1"> <caption>Outpatient Visits Data</caption> <thead> <tr> <th>Month</th> <th>Visits</th> </tr> </thead> <tbody> <tr><td>Sep-20</td><td>3,373</td></tr> <tr><td>Oct-20</td><td>3,444</td></tr> <tr><td>Nov-20</td><td>3,533</td></tr> <tr><td>Dec-20</td><td>3,471</td></tr> <tr><td>Jan-21</td><td>3,141</td></tr> <tr><td>Feb-21</td><td>2,900</td></tr> <tr><td>Mar-21</td><td>3,975</td></tr> <tr><td>Apr-21</td><td>3,462</td></tr> <tr><td>May-21</td><td>3,436</td></tr> <tr><td>Jun-21</td><td>3,513</td></tr> <tr><td>Jul-21</td><td>3,388</td></tr> <tr><td>Aug-21</td><td>3,748</td></tr> <tr><td>Sep-21</td><td>4,127</td></tr> </tbody> </table>	Month	Visits	Sep-20	3,373	Oct-20	3,444	Nov-20	3,533	Dec-20	3,471	Jan-21	3,141	Feb-21	2,900	Mar-21	3,975	Apr-21	3,462	May-21	3,436	Jun-21	3,513	Jul-21	3,388	Aug-21	3,748	Sep-21	4,127														
Month	Visits																																										
Sep-20	3,373																																										
Oct-20	3,444																																										
Nov-20	3,533																																										
Dec-20	3,471																																										
Jan-21	3,141																																										
Feb-21	2,900																																										
Mar-21	3,975																																										
Apr-21	3,462																																										
May-21	3,436																																										
Jun-21	3,513																																										
Jul-21	3,388																																										
Aug-21	3,748																																										
Sep-21	4,127																																										
<p><u>Clinic Provider Visits</u> Description: Clinic Doctor visits for the month</p> <p>Target: 1,820</p>	<p align="center">Clinic Provider Visits</p> <table border="1"> <caption>Clinic Provider Visits Data</caption> <thead> <tr> <th>Month</th> <th>Visits</th> </tr> </thead> <tbody> <tr><td>Sep-20</td><td>1,791</td></tr> <tr><td>Oct-20</td><td>1,639</td></tr> <tr><td>Nov-20</td><td>1,594</td></tr> <tr><td>Dec-20</td><td>1,680</td></tr> <tr><td>Jan-21</td><td>1,603</td></tr> <tr><td>Feb-21</td><td>1,662</td></tr> <tr><td>Mar-21</td><td>2,156</td></tr> <tr><td>Apr-21</td><td>1,867</td></tr> <tr><td>May-21</td><td>1,795</td></tr> <tr><td>Jun-21</td><td>1,887</td></tr> <tr><td>Jul-21</td><td>1,693</td></tr> <tr><td>Aug-21</td><td>2,071</td></tr> <tr><td>Sep-21</td><td>2,055</td></tr> </tbody> </table>	Month	Visits	Sep-20	1,791	Oct-20	1,639	Nov-20	1,594	Dec-20	1,680	Jan-21	1,603	Feb-21	1,662	Mar-21	2,156	Apr-21	1,867	May-21	1,795	Jun-21	1,887	Jul-21	1,693	Aug-21	2,071	Sep-21	2,055														
Month	Visits																																										
Sep-20	1,791																																										
Oct-20	1,639																																										
Nov-20	1,594																																										
Dec-20	1,680																																										
Jan-21	1,603																																										
Feb-21	1,662																																										
Mar-21	2,156																																										
Apr-21	1,867																																										
May-21	1,795																																										
Jun-21	1,887																																										
Jul-21	1,693																																										
Aug-21	2,071																																										
Sep-21	2,055																																										

DAVIS COUNTY HOSPITAL DASHBOARD
Indicator Definitions, Analysis, Actions and Graphs
September 2021

Growth Trending

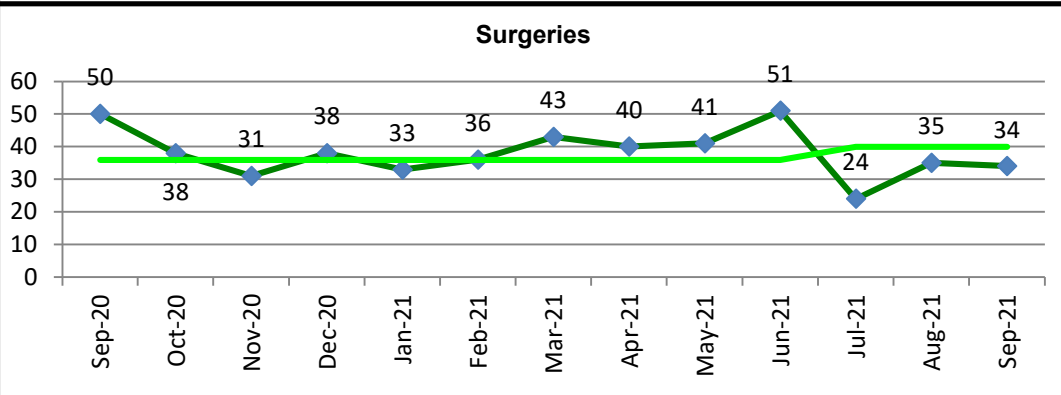
Emergency Room Visits
 Description:
 Emergency department visits for the month

 Target: 293



Surgeries
 Description:
 Inpatient & outpatient surgeries for the month

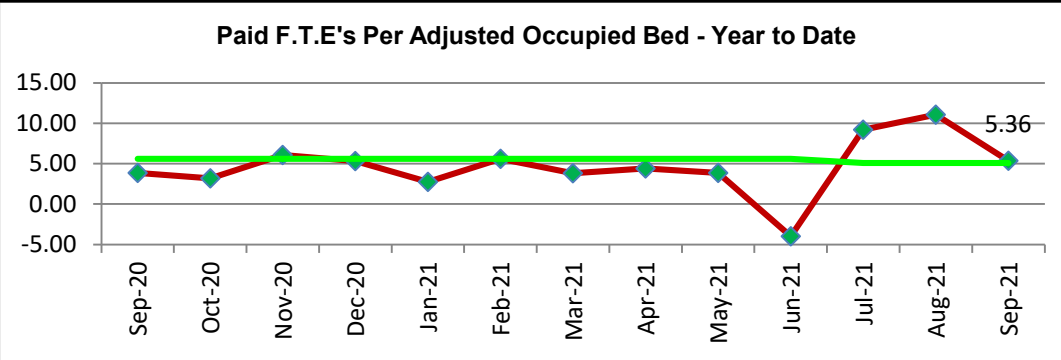
 Target: 40



People Trending

Paid FTE's per Adj. Occ. Bed
 Description:
 Paid FTE's per adjusted occupied bed year-to-date

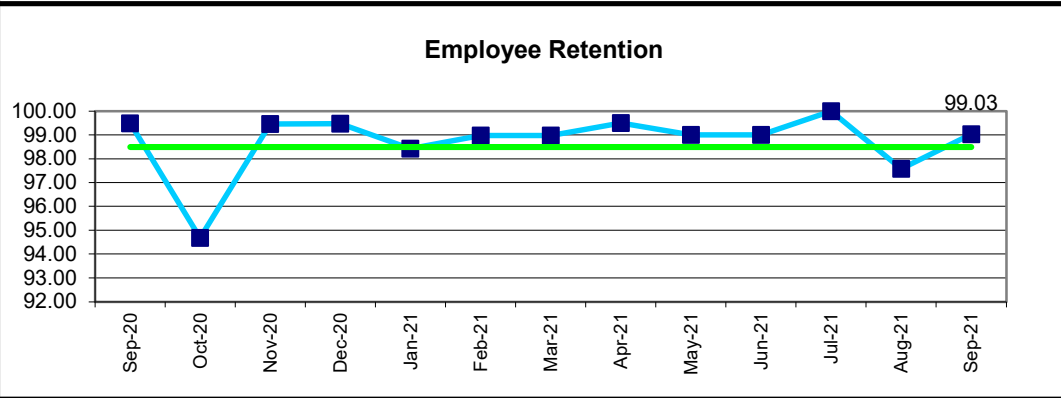
 Target: 5.1



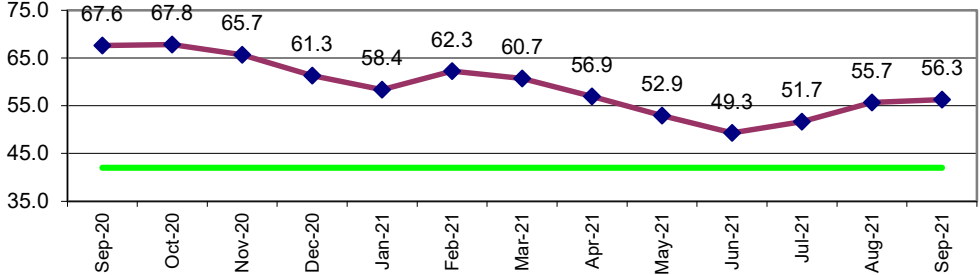
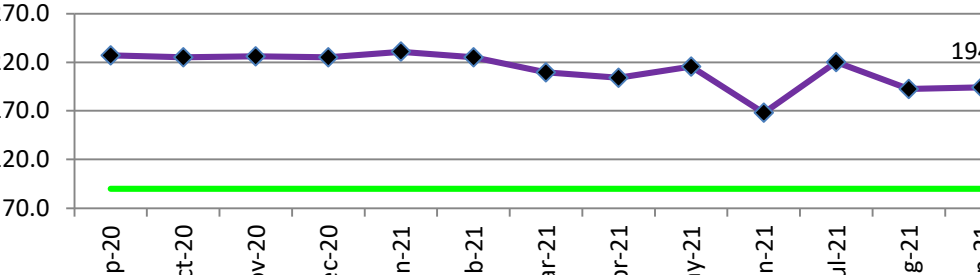
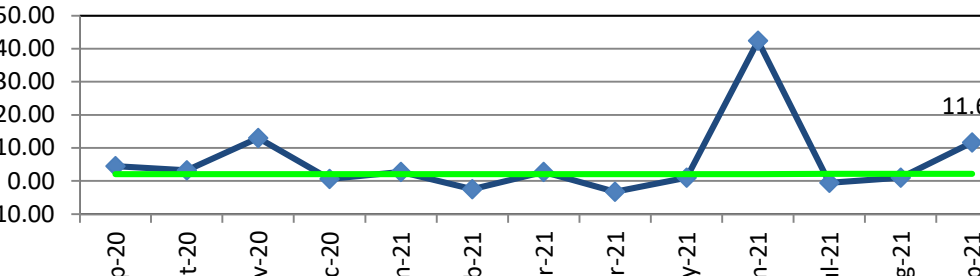
Employee Retention
 Description:
 Employee retention for the month

 Calculation:
 Retained Employees/
 Total Employees

 Target: 98.50%



DAVIS COUNTY HOSPITAL DASHBOARD
Indicator Definitions, Analysis, Actions and Graphs
September 2021

Finance		Trending	
<p><u>Gross A/R Days</u></p> <p>Description: Gross A/R days at end of month</p> <p>Calculation: Gross A/R/ (Last 3 months Gross Revenue/Days in last 3 months)</p> <p>Target: 42</p>		<p>Gross A/R Days (Total)</p> 	
<p><u>Days Cash on Hand</u></p> <p>Description: Days of cash on hand at end of month</p> <p>Calculation: Total Cash/(YTD Total Expenses - Depreciation/Days in Period)</p> <p>Target: 90 Days</p>		<p>Days Cash on Hand</p> 	
<p><u>Total Margin Percentage</u></p> <p>Description: Total margin percentage for the month</p> <p>Calculation: Total Margin(Loss)/ Total Revenue</p> <p>Target: 2.20%</p>		<p>Net Margin Percentage</p> 	

Davis County

HOSPITAL & CLINICS 

An Affiliate of **MERCYONE**SM

WARRANT FOR SEPTEMBER 2021

General Expenses:	\$1,200,048.89
Payroll Expenses:	\$582,788.28
Electronic Fund Transfers:	\$904,236.43
	<hr/>
Total:	\$2,687,073.60
	<hr/> <hr/>

General Expenses Include the Following Capital Addition

	TOTAL	\$0.00

The attached list of warrants totaling \$2,687,073.60 was approved for payment at the October 18, 2021 board meeting.

Brenda Johnson, Secretary/Treasurer

VENDOR	AMOUNT	ACCOUNT	VENDOR	AMOUNT	ACCOUNT
AAF INTERNATIONAL	347.92	REPAIRS	KLOCKE'S EMERGENCY VEHICLES	14.05	REPAIRS
ABM HEALTHCARE SUPP. SERV.	9,883.80	PURCHASED SERV.	KNOWBE4	337.20	PURCHASED SERV.
ACCESS SYSTEMS	18,284.22	PURCHASED SERV.	KOHL WHOLESAL	1,281.20	FOOD
AIRGAS	2,309.15	OXYGEN	KRAMES	136.01	SUPPLIES
ALTOFER	3,679.20	REPAIRS	KRONOS SAASHR	1,402.58	PURCHASED SERV.
AMAZON	2,885.66	SUPPLIES	KYOU	505.00	TV ADVERTISING
AMERIPRISE	1,670.00	TAX SHELTER	LAERDAL	1,550.00	TRAINING
AMERISOURCE-BERGEN	100,660.86	PHARMACY/ 340B DRUG	LANGUAGE LINE SERV.	462.85	PURCHASED SERV.
AMPERAGE	13,750.00	COVID VACCINE ADVERTISING/ ADVERTISING/ PURCHASED SERV.	LIFE SERVE BLOOD CNTR.	4,136.90	BLOOD PRODUCTS
ANDERSON ERICKSON	666.36	DAIRY	LILES POPCORN	205.00	TRAINING- LDI
ANSWERMED TELECOM	69.15	PURCHASED SERV.	LMC INS. & RISK MANAGEMENT	799.50	PURCHASED SERV.
ARTHREX	310.49	SUPPLIES	MACRO HELIX	6,201.93	340B DRUGS
AVANOS MEDICAL	4,517.00	SUPPLIES	MASIMO AMERICA'S	250.00	SUPPLIES
AVEL eCARE	5,000.00	PURCHASED SERV.	MAST OVERHEAD DOORS	793.02	REPAIRS
BARD ACCESS SYS.	765.75	SUPPLIES	MCKESSON CORP (PHARMA)	43,971.80	PHARMACY
BAUDVILLE	78.93	SUPPLIES	MCKESSON DRUG	103,524.91	340B DRUGS
BAYER HEALTHCARE	1,107.85	SUPPLIES	MCKESSON MED-SURG	5,507.33	SUPPLIES
BECKMAN COULTER	11,870.89	SUPPLIES	MEDIACOM	576.15	PURCHASED SERV.
BEEKLEY MEDICAL	312.50	SUPPLIES	MEDIVATORS	552.07	SUPPLIES
BELMONT MEDICAL TECH.	927.00	SUPPLIES	MEDLINE	3,434.09	SUPPLIES
BIO-RAD LAB	2,374.82	SUPPLIES	MERCY ONE- DES MOINES	27,941.00	PURCHASED SERV.
BIRKNER COSULTING	1,755.00	PRO FEES	MIDWEST CRYOGENIC	110.25	PURCHASED SERV.
BLOOMFIELD ANEST.	52,460.00	PRO FEES	MILLENNIA	500.00	PURCHASED SERV.
BLOOMFIELD COMMUNICATIONS	1,106.29	COVID VACCINE ADVERTISING/ ADVERTISING/ PUBLIC ANNOUNCEMENT	MILLER, CHRIS	1,487.50	EMP. RELATIONS
BLOOMFIELD TRUE VALUE	253.11	GROUND/ SUPPLIES/ REPAIRS	MMIC INSURANCE	16,031.00	INSURANCE
BOSTON SCIENTIFIC	694.00	SUPPLIES	MONROE CO. HOSPITAL	2,481.65	CONTRACT LABOR
BOUND TREE MEDICAL	812.56	SUPPLIES	MUTCHLER COMMUNITY CNTR.	111.66	PAYROLL DEDUCTIONS
BRACCO DIAGNOSTIC	624.81	SUPPLIES	NIGHT NURSE	32.50	PURCHASED SERV.
BREG-RSW MEDICAL	337.16	SUPPLIES	NORTHEAST MO ELECTRIC POWER CO-OP	3,000.00	LOAN PAYMENT
BREWER, SARAH	502.00	DUES	NOVARAD	3,121.00	CURRENT LEASE
BROTHER'S MARKET	112.01	SUPPLIES/ FOOD	NUCLEAR SONICS	5,174.00	PURCHASED SERV.
CAPITAL ONE	662.34	REPAIRS	NURSING CONT. EDUCATION	762.00	TRAINING
CARDINAL HEALTH	215,425.55	COVID-19 SUPPLIES/ PHARMACY/ SUPPLIES	OLYMPUS	330.44	SUPPLIES
CARDINAL HEALTH 110	12,451.29	340B DRUGS	OPTUM360	231.61	PUBLICATIONS
CARNAHAN BRITTANY	1,012.50	PRO FEES	OTTUMWA RADIO	1,062.07	RADIO ADVERTISING
CATHOLIC HEALTH INT.	6,795.40	CONTRACT LABOR	OWENS & MINOR	720.15	SUPPLIES
CDW GOV.	1,565.52	MINOR EQUIP.	OYOU	460.00	TV ADVERTISING
CENTRAL RESTAURANT PROD.	3,738.20	MINOR EQUIP.	PATIENT REFUND	2,573.83	PATIENT REFUND
CERNER	105,722.11	PURCHASED SERV./ SERVICE CONTRACT	PATRIOT CONSULTING TECH. GRP	6,716.70	PURCHASED SERV.
CH INTERMEDIATE HOLDINGS	250.00	PURCHASED SERV.	PAYOR REFUND	7,973.23	PAYOR REFUND
CHANGE HEALTHCARE TECH.	5,497.83	PURCHASED SERV.	PC CONNECTION SALES	31,842.40	MINOR EQUIP.
CINTAS	116.92	UNIFORMS	PDC HEALTHCARE	413.34	SUPPLIES
CIRCLELINK HEALTH	7,560.00	PURCHASED SERV.	PEPSI COLA MEMPHIS	925.73	VENDING
CITIZENS MUTUAL	7,339.91	PHONE	PEPSI-COLA	647.92	VENDING
CITY OF BLOOMFIELD	43,787.74	UTILITIES	PERFORMANCE HEALTH	583.55	SUPPLIES
COBBLESTONE INN & SUITES	228.00	LODGING-DR REMIS	PETTY CASH	1,320.95	GOLF TOURNAMENT/ VEHICLE WASH/ POSTAGE
COLE-PARMER	52.99	PURCHASED SERV.	PHILIPS MEDICAL SYSTEMS	560.00	REPAIRS
COLLECTION SERVICES CNTR.	1,650.46	GARNISHMENTS	PITNEY BOWES	186.51	CURRENT LEASE
COMPHEALTH	23,837.03	CONTRACT LABOR	PITNEY BOWES PURCHASE POWER	746.00	POSTAGE
CONMED	646.00	SUPPLIES	POTTAWATTAMIE CO. SHERIFF	1,273.69	GARNISHMENT
CONTINUUM HEALTH TECH.	500.00	PURCHASED SERV.	PREMIER SPECIALTY NTWK	20,670.64	PRO FEES
CRANWARE	774.00	PURCHASED SERV.	PRESS GANEY ASSOC.	3,112.59	PURCHASED SERV.
DAVIS CO. HOSP. AUXILIARY	64.00	PAYROLL DEDUCTIONS	PSYCHIATRIC MED. CARE	28,734.18	PURCHASED SERV.
DAVIS CO. HOSP. FOUNDATION	592.00	PAYROLL DEDUCTIONS	R&D BATTERIES	24.25	REPAIRS
DAVIS CO. HOSP. INS PLAN	7,865.00	EMP. BENEFITS	RELIANCE STANDARD	16,998.12	EMP. BENEFITS
DAVIS CO. TIRE	846.66	REPAIRS/ AMB. MAINTENANCE	RENOVO SOLUTIONS	1,806.30	BIOMED/ REPAIRS
DAVIS CO. TREASURER AMB	1,100.82	AMB. FUEL	RMW SERVICES	257.40	PURCHASED SERV.
DCH - FLEX SPENDING	4,189.56	FLEX SPENDING	ROTO-ROOTER	573.00	REPAIRS
DCI	200.00	PURCHASED SERV.	RT AUTO	59.99	REPAIRS
DENMAN LINEN SERV.	4,113.77	PURCHASED SERV.	RURAL MEDICAL SOLUTIONS	41,843.07	SUPPLIES/ PURCHASED SERV.
DES MOINES LABORATORY	22,880.10	OUTSIDE SERVICES	RURAL PARTNERS IN MEDICINE	8,497.40	CONTRACT LABOR
DIAMONDZ PIZZA	750.00	EMP. RELATIONS	SANOFI PASTEUR	3,910.19	PHARMACY
DOCS EMERGENCY MED.	36,018.00	PRO FEES	SCHUMACHER ELEVATOR	7,838.38	SERVICE CONTRACT
DOORS INC	1,650.00	REPAIRS	SEIM JOHNSON	9,100.00	AUDIT
EOC1, LLC	3,590.00	PUBLICATIONS	SHARED MEDICAL SERVICES	4,050.00	OUTSIDE SERVICES
EARTHGRAINS BAKING	103.54	BREAD	SHAZAM	1,851.94	CREDIT CARD FEES
EDGE PHARM	583.09	PHARMACY	SHELTON-DEHAAN	125.95	SUPPLIES
EMERGENCY MEDICAL PROD.	74.48	SUPPLIES	SIACC JUVENILE PROJ.	780.79	PURCHASED SERV.
EOC1	1,776.00	PURCHASED SERV.	SINCLAIR BROADCAST GRP.	1,530.00	TV ADVERTISING
ERI-HOWA	376.00	SUPPLIES	SMITH & NEPHEW ENDO	243.75	SUPPLIES
EXPERIAN HEALTH	291.26	PURCHASED SERV.	SOUTHERN IA ELECTRIC CO-OP	4,564.03	LOAN PAYMENT
FEDERAL EXPRESS	123.33	PURCHASED SERV.	STAPLES	1,777.35	SUPPLIES
FFF ENTERPRISES	4,879.60	PHARMACY	STERICYCLE	2,739.32	PURCHASED SERV.
FIRST DAKOTA INDEMIY	7,569.00	WORKER'S COMP	STRYKER SALES	9,410.30	COVID-19 SUPPLIES/ SUPPLIES
FISHER HEALTHCARE	1,390.63	SUPPLIES	SUCCESS BANK	39.04	BANK FEES
FR SECURE	8,250.00	SERVICE CONTRACT	SUCCESS BANK- HSA	8,878.39	HSA CONTRIBUTIONS
G E PRECISION HEALTHCARE	20,267.66	REPAIRS	SYSCO	10,748.17	FOOD/ SUPPLIES/ SOAP
GRAPETREE MED. STAFFING	20,472.00	CONTRACT LABOR	SYSMEX AMERICA	396.17	SUPPLIES
GUARDIAN	1,303.98	TAX SHELTER	THE HOME DEPOT	1,057.05	SUPPLIES/ MINOR EQUIP.
HAMILTON PRODUCE	17.88	REPAIRS	THE OTTUMWA COURIER	1,335.00	COVID-19 VACCINE ADVERTISING/ ADVERTISING
HARMONY HEALTHCARE IT	1,732.50	SERVICE CONTRACT	THE RED SHED	39.90	EMP. RELATIONS
HEALTH CARE LOGISTICS	519.19	SUPPLIES	TIAA BANK	4,621.88	CURRENT LEASE
HEALTH PARTNERS OF SW IA	1,028.00	PURCHASED SERV.	TISSUE SEAL	305.00	SUPPLIES
HEALTHLINK	77.78	CONTRACTUALS	TOWN CRIER	251.30	SUPPLIES

<u>VENDOR</u>	<u>AMOUNT</u>	<u>ACCOUNT</u>	<u>VENDOR</u>	<u>AMOUNT</u>	<u>ACCOUNT</u>
HENRY SCHEIN	3,941.25	COVID-19 SUPPLIES	TRAVELERS CL REMITTANCE CNTR.	6,696.90	INSURANCE
HIRERIGHT	308.78	PURCHASED SERV.	TRI ANIM HEALTH SERVICES	415.34	SUPPLIES
HOBART	636.16	REPAIRS	TRI COUNTY SHOPPER	695.65	COVID-19 VACCINE ADVERTISING/ ADVERTISING
HOSPITAL PAYROLL	582,788.28	PAYROLL	TSYS	1,788.89	CREDIT CARD FEES
ICARE PROGRAM	1,040.53	PUBLIC RELATIONS	UMB BANK	91,484.99	BOND PAYMENT
IDEACOM MID-AMERICA	604.59	REPAIRS	US FOODS	2,104.13	FOOD/ SUPPLIES/ SOAP
INPRO	2,605.79	MINOR EQUIP.	VAPOTHERM	500.40	MINOR EQUIP.
INTEGRATED SCIENCE SUPP.	404.00	PURCHASED SERV.	VERATHON	342.89	SUPPLIES
INTERNAL REVENUE SERV.	213,662.39	FED/ FICA TAX WITHHOLDING	VISA	2,267.90	ADVERTISING/ SUPPLIES/ EMP. RELATIONS/ MINOR EQUIP./ EMP. BENEFITS/ PURCHASED SERV./ REPAIRS
IOWA DEPT OF REVENUE	36,558.19	STATE TAX WITHHOLDING	VISION SERVICE PLAN	1,994.59	EMP. BENEFITS
IOWA HEART CENTER	961.04	PRO FEES	VIVIAL	83.15	YELLOW PAGES
IOWA WATER MANAG.	400.00	PURCHASED SERV.	WASTE MANAGEMENT	1,869.33	PURCHASED SERV.
IP PATHWAYS	3,809.05	SERVICE CONTRACT	WAYNE CO. HOSPITAL	115.82	SUPPLIES
IPERS	134,585.53	IPERS CONTRIBUTION	WELLMARK B/C & B/S OF IA	150,022.07	EMP. BENEFITS
IRHTP	3,535.00	PURCHASED SERV.	WHITMAN ENT, PLC	10,880.36	PRO FEES
JOHNSON CONTROLS	2,268.00	SERVICE CONTRACT	WINGER SERVICE	1,096.50	REPAIRS
J'S ONE STOP	82.50	VEHICLE FUEL	WORLDPAY	281.72	CREDIT CARD FEES
KABEL BUSINESS SERV.	171.20	KABEL/ COBRA FEES	YODER LUMBER	20.40	REPAIRS
KINCART PHYSICAL THRPHY SERV.	99,383.00	PRO FEES	Z&Z MEDICAL	281.20	SUPPLIES

TOP 20 PAYMENTS

CARDINAL HEALTH	215,425.55	COVID-19 SUPPLIES/ PHARMACY/ SUPPLIES
CERNER	105,722.11	PURCHASED SERV./ SERVICE CONTRACT
MCKESSON DRUG	103,524.91	340B DRUGS
AMERISOURCE-BERGEN	100,660.86	PHARMACY/ 340B DRUG
KINCART PHYSICAL THRPY SERV.	99,383.00	PRO FEES
UMB BANK	91,484.99	BOND PAYMENT
BLOOMFIELD ANEST.	52,460.00	PRO FEES
MCKESSON CORP (PHARMA)	43,971.80	PHARMACY
CITY OF BLOOMFIELD	43,787.74	UTILITIES
RURAL MEDICAL SOLUTIONS	41,843.07	SUPPLIES/ PURCHASED SERV.
DOCS EMERGENCY MED.	36,018.00	PRO FEES
PC CONNECTION SALES	31,842.40	MINOR EQUIP.
PSYCHIATRIC MED. CARE	28,734.18	PURCHASED SERV.
MERCY ONE- DES MOINES	27,941.00	PURCHASED SERV.
COMPHEALTH	23,837.03	CONTRACT LABOR
PAYROLL-RELATED		
HOSPITAL PAYROLL	582,788.28	PAYROLL
INTERNAL REVENUE SERV.	213,662.39	FED/ FICA TAX WITHHOLDING
WELLMARK B/C & B/S OF IA	150,022.07	EMP. BENEFITS
IPERS	134,585.53	IPERS CONTRIBUTION
IOWA DEPT OF REVENUE	36,558.19	STATE TAX WITHHOLDING
	<u>2,164,253.10</u>	